Presentation to the Washington Transportation Commission

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Amtrak History

- Created by Congress in 1970 to relieve freight railroads of unprofitable intercity passenger rail services. Amtrak required to operate a DOT-designated "Basic System."
- In return, Amtrak was given the right of access for intercity passenger trains: freight railroads are obligated to provide Amtrak intercity trains access to their tracks
- Limitation of freight railroad charges: compensation in excess of incremental costs must be based on quality of service (i.e., OTP)
- Freight/host railroads must give priority dispatching to Amtrak trains



Characteristics of Intercity Rail

Service Patterns

Commuter: focused on home-work travel, peak hours; more frequent stops
Intercity: service not focused on peak travel; distance between stops longer

Route/Trip length

Amenities and cost of trip

Pricing strategy is to encourage higher yield trips Food service, seat comfort, most commuter service passengers use multi-ride tickets



Amtrak Vital Statistics

- Serves 46 of the lower 48 states
 - Amtrak operates an average of 265 trains/day
 - Operates almost exclusively on freight or commuter owned right of way

• FY 2005

- Record ridership 25.4 million
 - 1.3% increase over FY04
 - West routes increased 5.2% over FY04
- Operating revenue \$1.8B
- Federal appropriation \$1.2B
- Total expenses \$3.0B
 - \$120M in the bank



Freight Traffic Growing

- Freight Rail Traffic on record-setting pace
 - 2005 intermodal traffic and total volumes broke the previous record set in 2004
 - Total volume up 6% in January over prior year
- Effects on passenger rail = deteriorating reliability
- Need for better operational efficiencies and expanded capacity
- Need for Capital Funding for Intercity Passenger Rail
 - Federal capital program essential



Amtrak Route System





Amtrak Cascades

General Characteristics

- Eugene Portland Seattle Vancouver, B.C.
- BNSF and UPRR host railroads
- Supported by the States of Washington and Oregon
- SEA-PDX top city pair, SEA-VAC 2nd, PDX-TAC 3rd

• Performance Measures

- FY05 Ridership 623,000: 4.4% over FY04
- FY06 Ridership YTD: 4% over same period FY05
- On-time performance YTD: 54%

Rider characteristics

- 60% female, Majority employed, fairly educated, relatively affluent, 37% are between 35-54 years old
- 20% travel for business purposes
- 58% used a car to get to/from a station
- Primary motivators: rather not drive, uniqueness of train
- 61% would have used a car if there were no train



Amtrak's Empire Builder

General Characteristics

- SEA/PDX Chicago; BNSF host railroad
- SEA-CHI top city pair, CHI-Minn/St. Paul 2nd
- Supported entirely by Amtrak

Performance measures

- FY05 476,500; 9% increase over FY04
- FY06 Ridership YTD: 3.5% increase over same period FY05
- On time performance YTD: 47%
 - Stevens Pass Tunnel major constraint on railroad

Traveler characteristics

 Skewed female, avg age 51 yrs, fairly educated, avg. income \$63k, majority employed and 1/3 retired

Relaunch

- Upgraded amenities, rebuilt coaches and sleepers
- Results: Sep/Oct, ridership increased 11% and revenues 26% over prior year; 1st Q FY06 travel agency bookings are up 23%



Amtrak's Coast Starlight

General Characteristics

- Los Angeles SF Bay Area Portland Seattle
- Infrastructure owned by BNSF, Union Pacific RR and SCRRA (Metrolink commuter rail in Los Angeles)
- Supported entirely by Amtrak

Performance Measures

- FY05 372,300: 10% decrease over FY04
- FY06 Ridership YTD 12.5% decrease over FY05
- OTP: 2%: Delays are occurring in Central and Northern California, and Southern Oregon
 - Lack of capacity, slow orders on aging infrastructure and heavy freight congestion

Traveler characteristics

LAX-SEA highest city pair, LAX-PDX 2nd & San Fran-SEA 3rd



Joint Planning and Investment = Joint Benefits

Amtrak Cascades

- Since 1993, WSDOT, Amtrak, ODOT, Sound Transit, BNSF, UPRR, federal and local partners have invested over \$900M
- Washington will invest over \$250M/10 yrs
- ConnectOregon

Investments Include

- Track, signals, rolling stock, facilities, stations
- Providing increased capacity
- Yielding faster, more frequent and comfortable service, amenities, market analysis



Long Range Goals for Amtrak Service

- Amtrak Cascades Long Range Plans
 - 13 Roundtrips SEA-PDX; trip time 2'30
 - 4 Roundtrips SEA-VAC; trip time under 3'00
 - 5 Roundtrips PDX EUG; trip time c. 2'00 (ODOT)
 - Ridership 3.0 million/yr (not including PDX-EUG)
 - Considerations
 - Market Viability
 - Institutional Support/Funding
 - Capacity/Engineering/operational viability
- Empire Builder
 - Improvements in service, run time and reliability
- Coast Starlight
 - Priority: RELIABILITY and service



Amtrak Strategic Reform Initiatives

Major themes:

- Management reforms and controls
- Become more competitive in the marketplace
- Concentrate on core competencies, outsource services if it makes financial and operational sense
- Focus on customer service and operational efficiencies/OTP
- Labor agreements
- States lead development of corridors
- Federal capital program essential to realize full potential



Strategic Reform Initiatives: State Corridors

- Encourage the development of State Corridor services by:
 - Fostering competition and private sector participation;
 - Establishing uniform cost methodologies for all states;
 - In collaboration with our state partners, providing technical expertise to advance development of the next generation rolling stock;
 - Assisting in positioning the states to take advantage of an 80-20 federal capital program.



Strategic Reform Initiatives: Long Distance Services

- Improving the financial performance of Long Distance services by:
 - Implementing operating efficiencies
 - Focus on improving OTP
 - Developing a new approach to delivering food and beverage services; and
 - Evaluating realignment of long distance routes



Congressional Direction: FY06 Appropriations Act

- Funding
 - Amtrak request: \$1.8B
 - Final funding: \$1.315B→\$1.293B after recission
 - \$495 million for operations
 - \$500 million for capital
 - \$280 million for debt service
 - \$40 million for the Secretary of Transportation to use as "efficiency incentive grants"
 - Food service
 - Discount Tickets
 - Sleeper service
 - Commuter assessments on NEC
- FY07 Appropriations Request: TBA



Congressional Direction: Authorization

- HR 1631 (RIDE 21)
 - Authorizes states to issue \$12B in tax-exempt bonds and \$12B in tax credit bonds
 - 2/1/06: House Ways and Means Committee stripped finance provisions from the bill

• S. 1516 – Passenger Rail Investment and Improvement Act

- \$11.4 B for Amtrak and States for 2005-2011
- Creates State Capital Grant Program 80-20 match
- OTP Provisions and STB Involvement
- Improvements for long distance services
- Federal bonding program (placeholder)
- Alternate Passenger Rail Service (host RR's only)
- Authorizes DHS to fund safety and security
- In November, Senate voted 93-6 to attach it to the budget reconciliation bill



Challenges for the Future

- Must provide capacity to relieve increasing congestion
- Customer service
- More flexibility to better respond to the market
 - Outsourcing where feasible
- Operating Efficiency
 - Dispatching, speeds, work windows
- FUNDING: Capital and operating
 - Project funding and cost sharing important
 - Private and public entities
 - Oregon and British Columbia

